

The background of the slide is a photograph of a power line tower. The tower's metal structure is silhouetted against a vibrant sunset sky with shades of blue, purple, and orange. The perspective is from within the tower, looking down its length.

ENERGY
FORWARD

Fall 2021 Shareowner Outreach

New PPL on the horizon⁽¹⁾

Pro forma PPL at a glance



Creating long-term value for shareowners through fiscal discipline, continuous improvement, environmental stewardship and enduring strategic investments

\$21.9B⁽²⁾

Rate Base

\$34.2B⁽³⁾

Total Assets

\$6.9B⁽³⁾

Operating Revenues

\$21.5B⁽⁴⁾

Market Capitalization

3.5M⁽³⁾

Total Customers

20,600 mi²⁽³⁾

Service Area

72,000 GWh⁽³⁾

Electricity Delivered

7,500 MW

Generation Capacity

Note: Reflects data as of December 31, 2020, unless otherwise noted.

(1) Represents pro forma figures for the pending acquisition of The Narragansett Electric Company ("Narragansett Electric"), which is expected to close by March 2022.

(2) Reflects Narragansett Electric rate base as of March 31, 2021, based on publicly available information per National Grid U.S. Databook published May 25, 2021.

(3) Reflects Narragansett Electric values based on publicly available information per Q4 2020 FERC Form 1 filed April 16, 2021.

(4) As of September 30, 2021.

Driving sustainable value for all stakeholders

Guided by a forward-looking, inclusive corporate strategy



Advance a **clean energy transition** while maintaining **affordability and reliability**



Achieve **industry leading performance** in safety, reliability, customer satisfaction and operational efficiency



Maintain a **strong financial foundation** and create long-term value for our shareowners



Foster a **diverse and exceptional workplace**



Build **strong communities** in the areas we serve

Repositioning for long-term growth and success

Transforming PPL into a high-growth, U.S.-focused energy company



Exited U.K. at exceptional value and acquiring attractive regulated T&D assets in Rhode Island

- ✓ **Strategic transformation addresses valuation discount and will improve long-term earnings growth**
 - Simplifies structure with clear focus on U.S. rate-regulated utilities
 - New PPL expected to offer earnings growth and dividend growth rate competitive with utility peers
- ✓ **Acquisition of Narragansett Electric in RI will help reduce relative earnings from coal-fired generation to ~15% and will provide PPL an opportunity to develop the nation's most advanced, clean energy enabling grid in support of RI's ambitious decarbonization goals⁽¹⁾**
- ✓ **Overall strategy is to replicate PPL Electric Utilities' playbook across entire portfolio of utility businesses**
 - Underpinned by significant capital investments in system hardening and technology deployment (see next slide for case study of PPL Electric Utilities' operational and financial performance over the last decade)
- ✓ **U.K. net sale proceeds enable recapitalization of balance sheet to support future growth and financial flexibility**
 - Retired \$3.5 billion of long-term holding company debt at PPL Capital Funding in 2021
 - Targeting CFO (FFO) to debt ratio of 16%-18%

(1) Rhode Island has established a goal to achieve 100% renewable energy by 2030 (January 2020 Executive Order) and net-zero carbon emissions by 2050 (Rhode Island 2021 Act on Climate legislation).

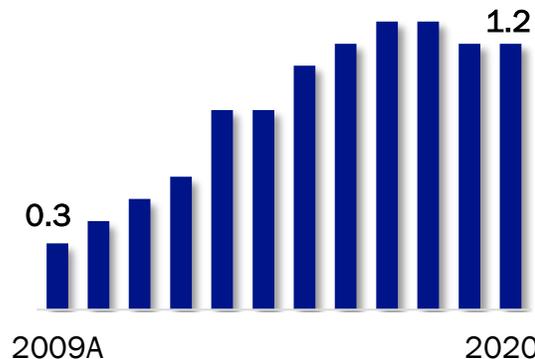
Cost effectively building the utility of the future

PPL Electric Utilities model offers framework for excellence



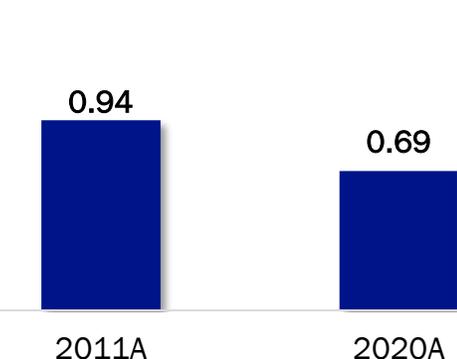
Prudent investments

(\$ in billions)



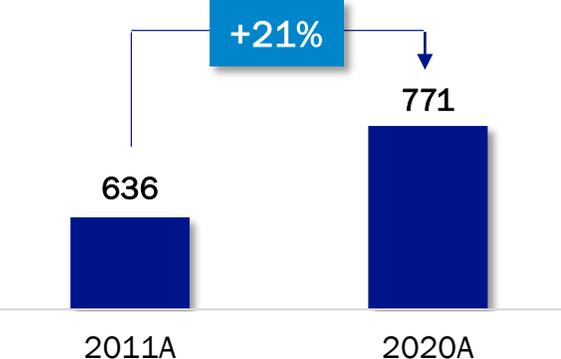
Better reliability - SAIFI⁽²⁾

(Avg. outages per customer)



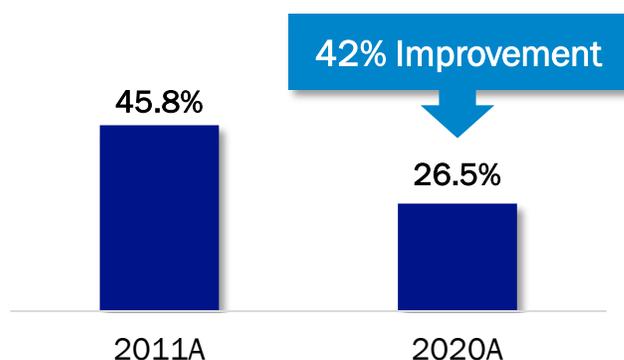
Increased satisfaction⁽³⁾

(J.D. Power customer satisfaction scores)



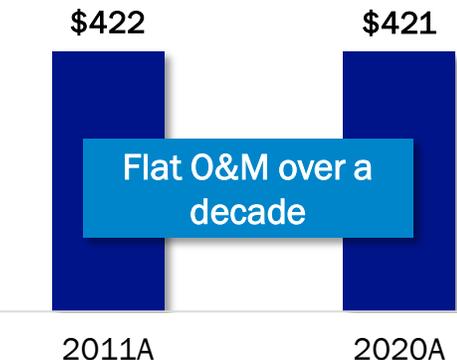
Improved cost efficiency⁽¹⁾

(O&M/adjusted gross margin)



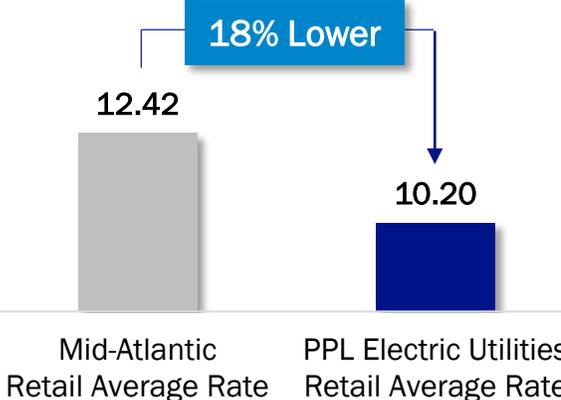
O&M efficiency⁽¹⁾

(\$ in millions)



Affordable rates⁽⁴⁾

(Cents/kWh retail average rates)



Investment of **>\$10 billion** over past decade

Rate base CAGR **11%** since 2010

Net income CAGR **14%** since 2010

Note: See Appendix for the reconciliation of Adjusted Gross Margins to Operating Income.

(1) Reflects O&M costs excluding certain pass-through costs and rider costs.

(2) System Average Interruption Frequency Index: the average number of interruptions that a customer experiences over a specific period of time for each customer served.

(3) Based on J.D. Power Electric Utility Residential Customer Satisfaction Study.

(4) Source: EEI, Typical Bills and Average Rates Report, Winter 2021, and includes distribution, transmission, and generation charges.

Aligned with and responsive to shareowner interests

2021 actions highlight PPL's progress and strong ESG commitment



Independent board chair

Appointed independent board chair, effective March 1, 2021

Net-zero GHG emissions goal

Set 2050 net-zero emissions goal, with 80% reduction by 2040 and 70% by 2035

Clean energy strategy initiative

Broadening our clean energy strategy to define additional action plans and goals

\$50M to support clean energy R&D

Investing in funds to help accelerate low-carbon technologies needed to achieve net-zero

Enterprise-wide DEI strategy

Implemented robust strategy and commitments to enhance focus on DEI

Strong commitment to board diversity

Adopted Rooney Rule for open seats; added Heather B. Redman to board (now 60% diverse; 30% female)

EEO-1 report transparency

Disclosed EEO-1 report on gender, racial and ethnic composition of PPL workforce

New ESG component to compensation

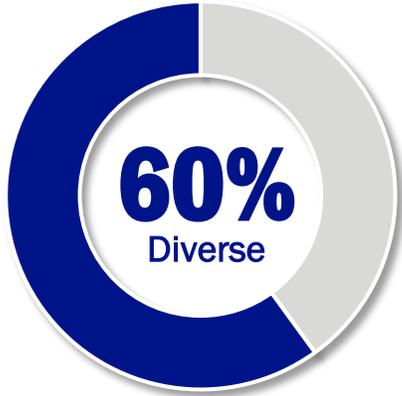
Added 10% discretionary incentive component for top executives with focus on safety, environment, DEI

Supported by strong corporate governance framework

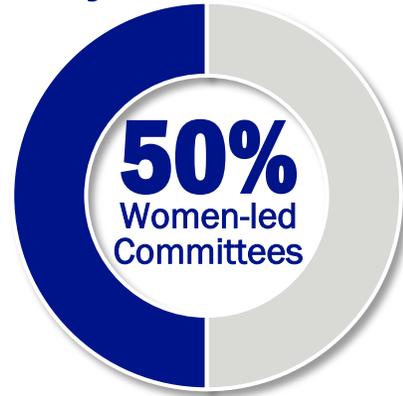
Led by independent, diverse and engaged board



Board diversity

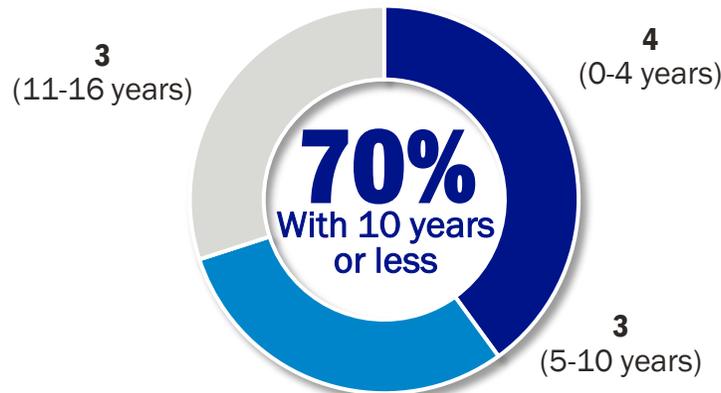


Diverse board members (based on gender, race and nationality)



Independent board committees led by women

Tenure-balanced



Average tenure: 7.5 years

Governance structure fostering accountability

Recognizes the important role of shareowners

- Annual election of directors
- Majority voting in uncontested elections
- No supermajority voting provisions
- Proxy access provisions in place
- Shareowner right to call special meeting
- Responsive to shareowner requests
- Clear, effective process for shareowners to raise concerns to the board

Provides strong alignment with shareowner interests

- Directors required to hold shares until they leave the board
- More than half of board's annual compensation is deferred equity

Demonstrates commitment to transparency

- Robust sustainability reporting
- Transparent disclosure of political contributions

Compensation aligned with shareowner interests

Incentive compensation tied closely to performance goals



COMPENSATION METRICS

ANNUAL CASH INCENTIVE

- Corporate ongoing net income ⁽¹⁾
- Segment ongoing net income ⁽²⁾
- Segment operational goals⁽¹⁾
- Individual objective with focus on safety; diversity, equity and inclusion; employee engagement; environmental stewardship; and modeling of PPL corporate values⁽¹⁾

LONG-TERM INCENTIVES

- 3-year TSR relative to UTY⁽¹⁾⁽³⁾
- 3-year corporate ROE performance⁽¹⁾⁽⁴⁾⁽⁵⁾⁽⁶⁾
- 3-year restricted stock units⁽¹⁾⁽⁷⁾

Failure to achieve minimum performance levels can reduce or forfeit awards.⁽⁸⁾

(1) Applies to all executive officers.

(2) Applies only to business line presidents.

(3) TSR-based Performance Units – 40% of long-term incentive target and based on three-year total shareowner return (TSR) performance relative to the PHLX Utility Sector Index (UTY).

(4) ROE-based Performance Units – 40% of long-term incentive target and based on the average of PPL's annual corporate return on equity (ROE) for each year of a three-year performance period.

(5) PPL's average ROE from ongoing operations must be at or above the 50th percentile of companies in the UTY to achieve an above-target payout. To achieve maximum payout, PPL's average ROE must be at least 15%.

(6) In light of the transformational nature of the potential (as of early 2021) sale of PPL's U.K. business in 2021, PPL shifted to a one-year performance period from Jan. 1, 2021, through Dec. 31, 2021, for ROE-based performance unit grants only while maintaining the three-year vesting schedule and other grant characteristics.

(7) Restricted stock units – 20% of long-term incentive target.

(8) For example, all performance units granted in 2018, based on TSR relative to the UTY, were forfeited after the three-year performance period.

Emphasis on performance-based compensation

Goals align with commitment to create value for shareowners



Major emphasis placed on performance

Annual cash awards for achievement of robust financial targets

Ensures strong focus on shareowner value

No award for corporate officers or business line presidents if minimum corporate ongoing net income is not achieved

Performance units

Aligns officers with shareowner interests and links compensation to long-term company performance

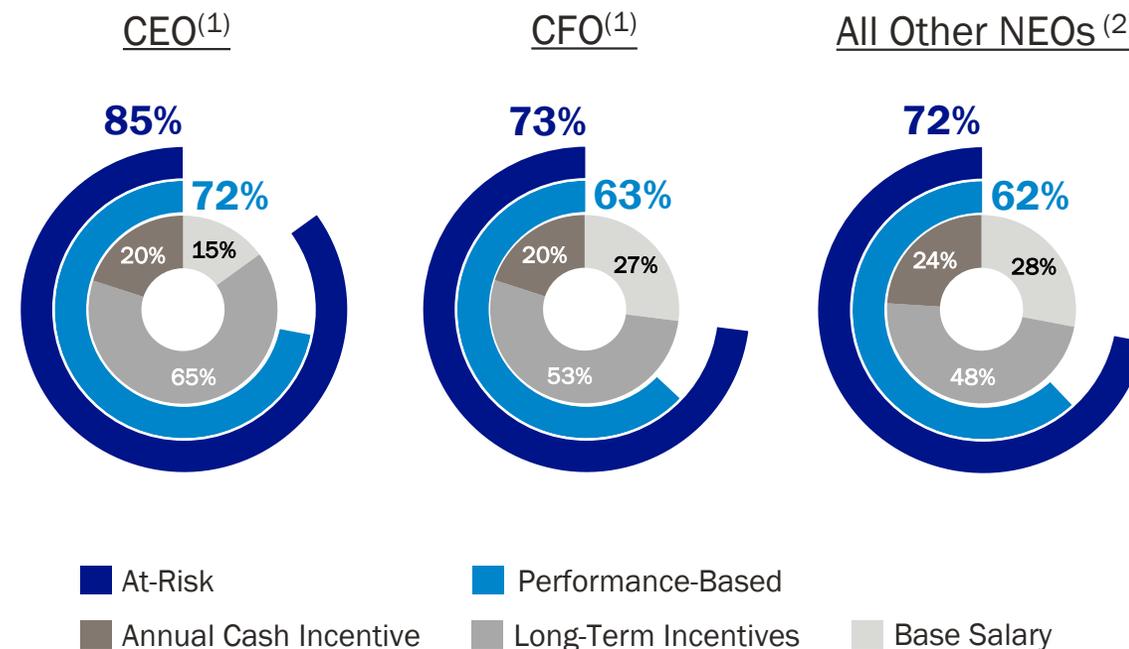
Forfeited if TSR or corporate ROE, as applicable, is below threshold level

Time-based restricted stock units

Encourages officers to increase equity value and aligns officers with shareowners by awarding equity

Reduced value of stock award if equity value does not increase during 3-year restriction period

Significant executive compensation “at-risk”



(1) Reflects elements of compensation for 2020 as reported in PPL’s 2021 proxy statement.

(2) Represents an average for all other NEOs. Reflects elements of compensation for 2020 as reported in PPL’s 2021 proxy statement. Includes business line heads in Pennsylvania and Kentucky, as well as the former executive vice president, general counsel and corporate secretary.

Creating a path to net-zero emissions

Our new 2050 goal is backed by action

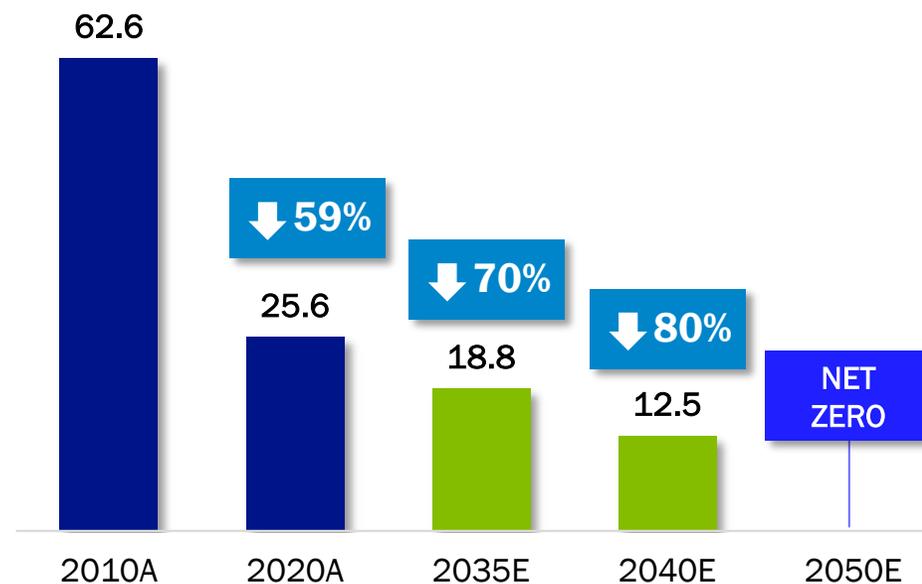


- Anticipate hitting prior greenhouse gas reduction goals earlier than expected – 70% reduction by 2035 and 80% by 2040
- Collaborating with industry-leading global consulting firm to enhance PPL’s clean energy transition strategy
- Conducting 2021 Climate Assessment and Kentucky Integrated Resource Plan, which will further inform interim targets and projected emissions
- Supporting economic and just transition for employees, customers and communities
- Focused on R&D efforts necessary to economically achieve remaining reductions



Projected PPL carbon emissions⁽¹⁾

(Metric Tonnes, in millions)



Targeting
Net-Zero Emissions
by 2050

(1) 2050 goal includes CO2e emissions from owned generation and Kentucky purchased power, fleet vehicles, fugitive emissions from electric operations, and building energy use. U.K. utility business emissions removed from 2010 baseline.

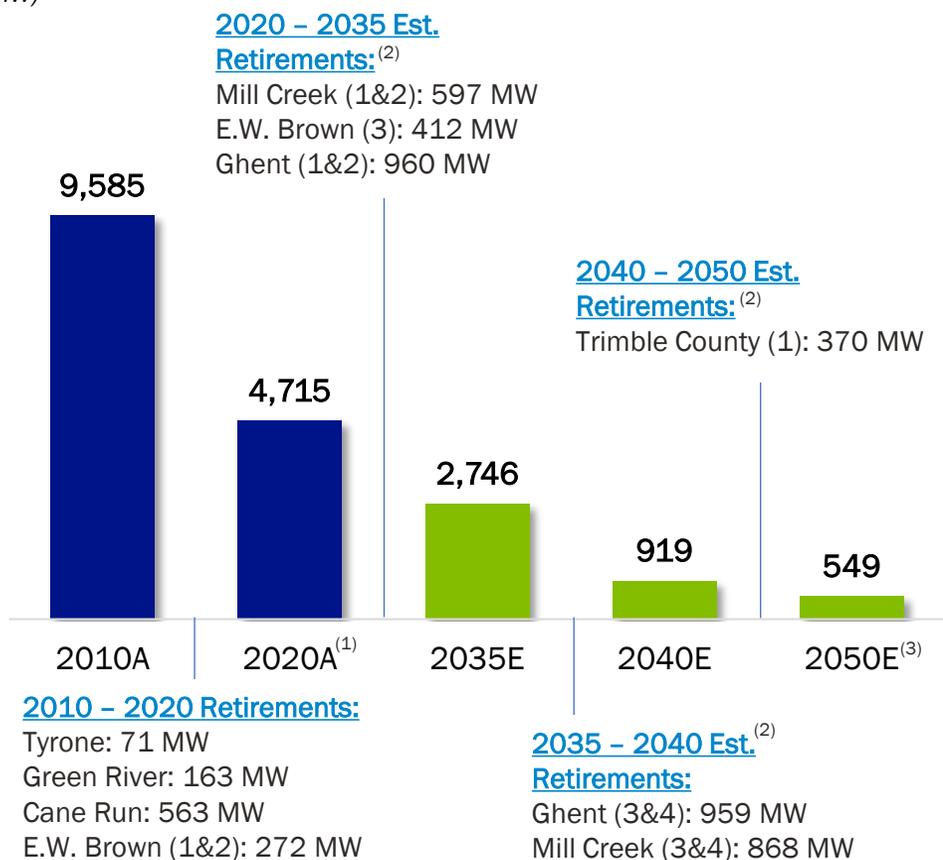
Decarbonizing PPL's generation

Economically retiring KY Segment's remaining coal-fired generation



Trajectory of projected coal capacity⁽¹⁾

(in MW)



Actions driving decarbonization of generation

- Exited competitive generation in 2015, including >4GW of coal-fired generation
- Economically retired over 1,000MW of coal-fired generation in KY since 2010
- Advancing economic retirement of additional coal-fired generation units
 - Plan to retire more than 1,000 MWs by 2030 and an additional 2,800 MWs by 2040
- Collaborated with customers/regulators to develop Retired Asset Recovery Rider
 - Provides recovery of and return on the remaining investment upon units' retirements
- Building C&I solar and storage across U.S.

(1) Represents summer rating of PPL's ownership or other interest in MW. 2020A reflects exit from competitive generation in 2015, including over 4GW of coal-fired generation.

(2) Per company's most recent depreciation study filed in Case Nos. 2020-00349 and 2020-00350.

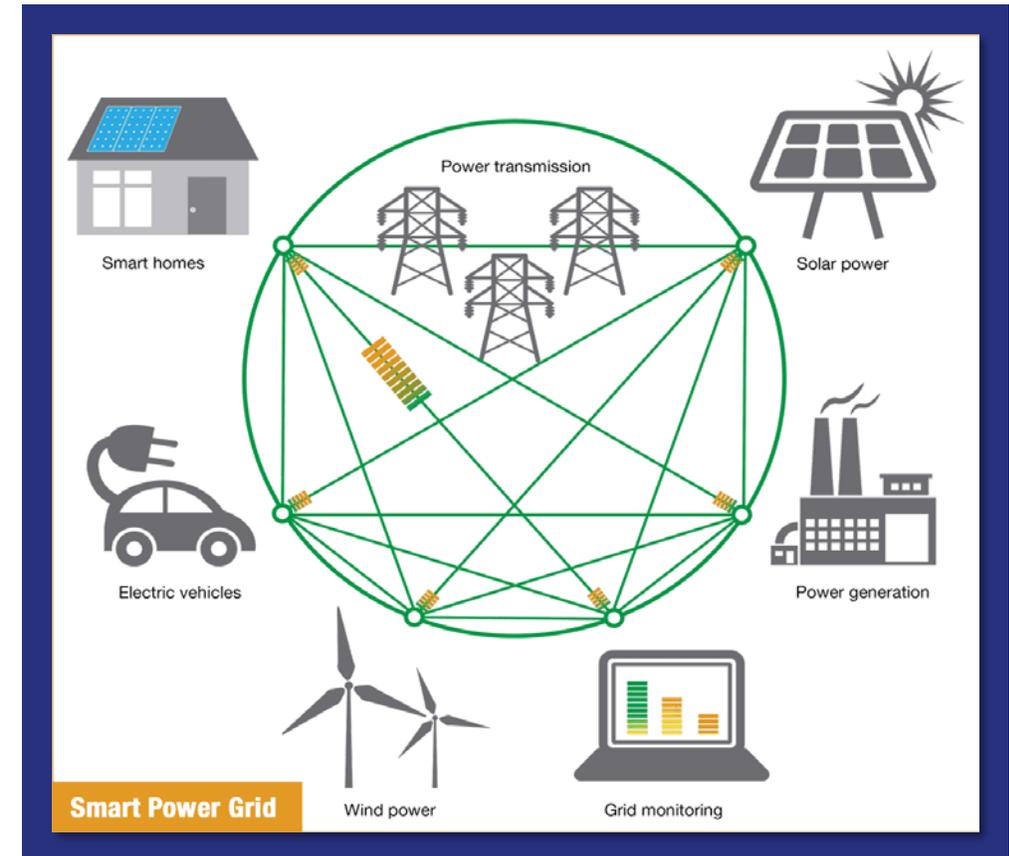
(3) The remaining coal capacity in 2050 relates to Trimble County Unit 2, which went into commercial operation in 2011. The unit remains economic beyond 2050 based on current technologies, regulation and policy.

Reimagining energy delivery for a new era

Building the dynamic, flexible grid to support a low-carbon future



- Deployed a **leading-edge system to reliably and efficiently integrate more distributed energy resources** and remotely manage the two-way flow of power they create
- Conducting a groundbreaking 3-year pilot of **smart inverters** as an extension of this system to benefit customers
- Installed an **automated distribution management system** and thousands of smart grid sensors and devices to monitor and automatically respond to changing network conditions in real-time, improving reliability for customers
- Leading the way with **dynamic line rating technology** to maximize the use of existing transmission capacity, promote efficiency and save customers money
- Patented **innovative down-wire detection technology** to enhance employee and public safety



Providing energy safely, reliably and affordably

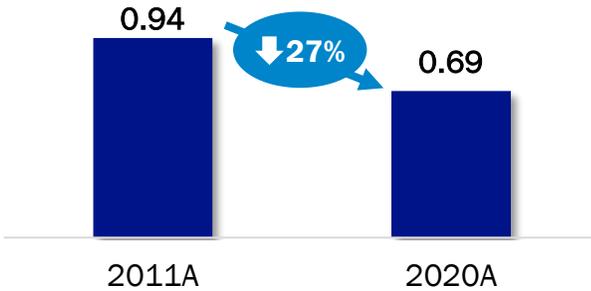
Superior operations drive significant value for customers



Pennsylvania

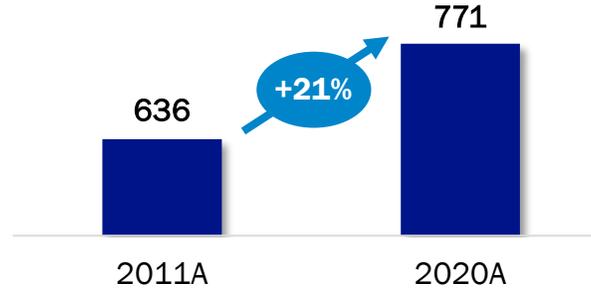
Better reliability - SAIFI⁽¹⁾

(Avg. Outages per customer)



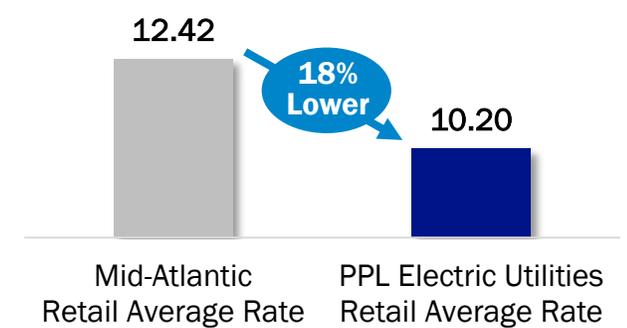
Higher customer satisfaction⁽²⁾

(J.D. Power customer satisfaction scores)

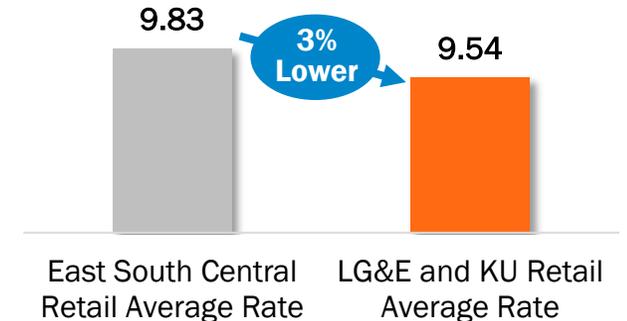
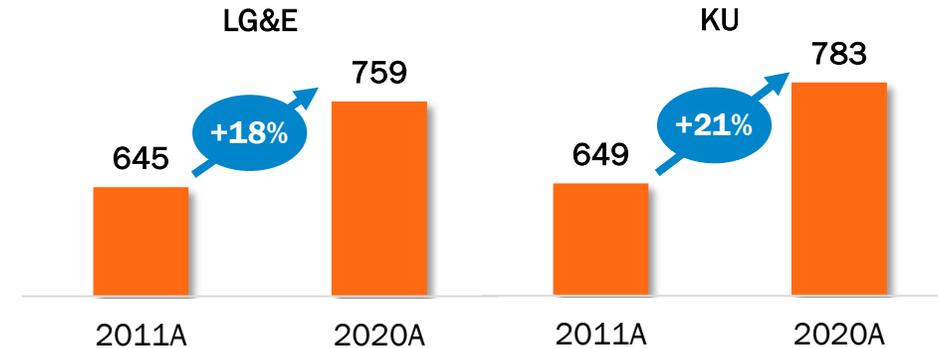
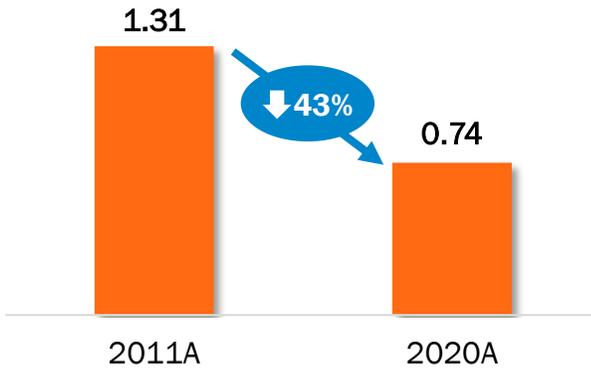


Affordable rates⁽³⁾

(Cents/kWh)



Kentucky



(1) System Average Interruption Frequency Index: the average number of interruptions that a customer experiences over a specific period of time for each customer served.

(2) Based on J.D. Power Electric Utility Residential Customer Satisfaction Study.

(3) Source: EEI, Typical Bills and Average Rates Report, Winter 2021.

Powering diversity, equity and inclusion

A strategic imperative fostering growth and innovation



Commitment 1:

Attract, develop and retain a high-performing, diverse workforce.



Commitment 2:

Increase diverse representation in leadership roles, with a focus on females and minorities.



Commitment 3:

Maintain a workplace culture of equity and inclusion.



Commitment 4:

Foster partnerships that support the growth and vitality of the diverse communities and customers we serve.



Commitment 5:

Develop and sustain relationships with diverse suppliers, vendors and service providers.

In 2021, we:

- Implemented a company-wide DEI strategy aligned around five DEI commitments to focus efforts and remain accountable.
- Expanded support for employee-led Business Resource Groups for a total of 16 affinity groups that provide an opportunity for employees to network, volunteer and actively address diversity issues in the workplace.
- Expanded financial support for racial and social justice initiatives through the company's foundations and launched a new scholarship program for females and minorities pursuing engineering, IT, tech and trade careers.
- Provided greater transparency of DEI metrics through PPL's Corporate Sustainability Report.



Investing in our people and communities

Engaging employees; empowering the success of future generations



DEVELOPING OUR WORKFORCE ⁽¹⁾

3,700

Training courses offered annually

39

Average training hours
per employee

\$1M

Total tuition
reimbursement



POWERING LOCAL ECONOMIES ⁽¹⁾

\$275M

Total corporate spend
on diverse suppliers

53%

Corporate spend on
locally based suppliers

\$2.6B

Corporate spend on
locally based suppliers



SUPPORTING OUR NEIGHBORS ⁽¹⁾

\$12M

Charitable giving

60-80K

Hours volunteered by employees in a
typical year

>300

Nonprofit organizations
supported by PPL

(1) Represents data for the year ending December 31, 2020.

Additional resources

Providing transparent, voluntary disclosure of sustainability issues



Climate goals & related analysis

[CDP 2020 climate questionnaire](#)
[Climate action](#)
[Climate assessment report](#)
[TCFD mapping](#)

Community & customer outreach

[Community support](#) (CSR, p. 46-49)
[Customer programs](#) (CSR, p. 35-39)
[PPL Foundation report](#)

Diversity & human capital

[DEI strategy](#) (CSR, p. 42-43)
[EEO-1 report](#)
[Inclusion and diversity](#)
[PPL careers](#)
[Workforce](#) (CSR, p. 40-45)

Environmental management

[Biodiversity](#) (CSR, p. 34)
[Coal combustion](#) (CSR, p. 28)
[Energy efficiency](#) (CSR, p. 28)
[Water](#) (CSR, page 32)

General ESG disclosures

[General sustainability disclosures](#)
[GRI index](#) (CSR, p. 51)
[SASB](#)

Governance

[Board of directors](#)
[Standards of Integrity](#)
[Supplier Code of Conduct](#)

Public policy

[CDP 2021 climate questionnaire](#)
(C12.3-C12.3f, p. 87-96)
[Public policy disclosures](#)

Research & development

[CDP 2021 climate questionnaire](#)
(C-CE9.6, C-C09.6a, p. 77-80)
[R&D strategy](#) (CSR, p. 27-31)

The background of the slide is a photograph of a tall, lattice-structured power transmission tower. The tower is silhouetted against a vibrant sky with a gradient of colors from deep blue at the top to purple and pink near the horizon, suggesting a sunset or sunrise. The tower's structure is a complex network of dark metal beams.

ENERGY
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Appendix

Non-GAAP measure reconciliation

Adjusted Gross Margins to Operating Income



(Unaudited) (millions of dollars)	Twelve Months Ended,	
	<u>December 31, 2011</u> PA Adjusted Gross Margins	<u>December 31, 2020</u> PA Adjusted Gross Margins
Operating Revenues	\$ 1,892	\$ 2,331
Operating Expenses		
Fuel		
Energy purchases	738	491
Energy purchases from affiliate	26	
Other operation and maintenance	108	91
Depreciation		53
Taxes, other than income	99	107
Total Operating Expenses	<u>971</u>	<u>742</u>
Total	<u>\$ 921</u>	<u>\$ 1,589</u>

Forward-looking information statement

Statements contained in this presentation, including statements with respect to future earnings, cash flows, dividends, financing, regulation and corporate strategy, including the anticipated acquisition of Narragansett from National Grid and its impact on PPL Corporation, are “forward-looking statements” within the meaning of the federal securities laws. Although PPL Corporation believes that the expectations and assumptions reflected in these forward-looking statements are reasonable, these statements are subject to a number of risks and uncertainties, and actual results may differ materially from the results discussed in the statements. The following are among the important factors that could cause actual results to differ materially from the forward-looking statements: asset or business acquisitions and dispositions; the COVID-19 pandemic or other pandemic health events or other catastrophic events, including severe weather, and their effect on financial markets, economic conditions and our businesses; market demand for energy in our service territories; weather conditions affecting customer energy usage and operating costs; the effect of any business or industry restructuring; the profitability and liquidity of PPL Corporation and its subsidiaries; new accounting requirements or new interpretations or applications of existing requirements; operating performance of our facilities; the length of scheduled and unscheduled outages at our generating plants; environmental conditions and requirements, and the related costs of compliance; system conditions and operating costs; development of new projects, markets and technologies; performance of new ventures; receipt of necessary government permits, approvals, rate relief and regulatory cost recovery; capital market conditions, including interest rates, and decisions regarding capital structure; the impact of state, federal or foreign investigations applicable to PPL Corporation and its subsidiaries; the outcome of litigation involving PPL Corporation and its subsidiaries; stock price performance; the market prices of debt and equity securities and the impact on pension income and resultant cash funding requirements for defined benefit pension plans; the securities and credit ratings of PPL Corporation and its subsidiaries; political, regulatory or economic conditions in states, regions or countries where PPL Corporation or its subsidiaries conduct business, including any potential effects of threatened or actual cyberattack, terrorism, or war or other hostilities; new state, federal or foreign legislation or regulatory developments, including new tax legislation; and the commitments and liabilities of PPL Corporation and its subsidiaries. Any such forward-looking statements should be considered in light of such important factors and in conjunction with factors and other matters discussed in PPL Corporation's Form 10-K and other reports on file with the Securities and Exchange Commission.